IE496 Industrial Engineering Internship

Dr. Barnes January 28, 2008 Lecture #2

Today – two objectives

Workshop – find out what's going on with your projects, apply some lecture info to them

Lecture – convey some projectoriented info to you

What needs to happen in short range

Establish your work schedule with company/agency/hospital Work on "planning sheet" With company supervisor • With academic advisor I will get academic advisors for your projects once I have project descriptions

Your Projects

Let's list the projects that you are doing/did

Projects for IE496, Spring 2008

Student	Company
Chang	BOC Edward
Bednowitz, Jackson	Buffalo – Niagara Airport
Hyde	PCB Piezotronics
Awad, Dooling, Mohd Yusof, Prok	Curbell
Markin	Del Monte
Lyke	Fisher Price

Projects for IE496, Spring 2008 continued

Student	Company
Snyder	General Mills
Anipindi, Cheng, Devendorf, Luo	Greatbatch
Piecuch, Szalkowski, Worthy	GM Powertrain
Brown	ITT Heat Transfer
Stange	Nanodynamics
Pedicone	Reichert

Projects for IE496, Spring 2008 continued

Student	Company
Myers	Rome Air Force Base
Frank, Indraputa, Strovers	SAMCO
Henchey	USPS
Chung, Davis	Sisters Hospital
Chandra, Willis	We Care

Broad Categories of IE Work

Human Factors
 Operations Research
 Production Engineering

Other technical work – e.g., Web Design

Projects by Broad Categories

Human Factors

- Decision Analysis
- Work Station/Task Improvement

Operations Research

- Networks
- Queuing
- Simulation

Projects by Broad Categories, continued

Production Engineering

- Failure Mode Effect Analysis
- Inventory, Supply Chain Management
- ISO, etc.
- Lean Manufacturing
- Line Design
- Material Flow
- Quality, Six Sigma, Statistical Quality Control

Common Project Objectives

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Reduce Cost

Increase Quality

Deliver on Time

Criteria

What are criteria?

What evidence will you accept as to whether or not your project has accomplished its purpose?

Criteria Development by Broad Categories

Human Factors

- Time
- % defective (decision-making)
- Range of motion
- Size: height, width, depth
- Weight of items handled

Criteria Development by Broad Categories

- Operations Research
 - Location
 - Time
- Production Engineering
 - % defective
 - Distance of travel
 - Relative place of sequential operations in space
 - Scrap
 - Time

Your Projects

What are your projects' objectives?

What criteria are you using?

Some Measurement Tools

- Brain Storming
- Cause Effect Diagrams (Fish Bone)
- Data Collection
- Flow Diagrams
- Graphs and Charts
- Histograms
- Pareto Analysis
- Scatter Diagrams
- Surveys

Six Sigma - DMAIC



Six Sigma

	Project Phase	Definition / Activities	Example of Tools for Use
Practical Problem	Define	 Prioritize opportunities for improvement Select appropriate project(s) based on company goals, objectives, & strategy Select proper team Develop statement of problem to be solved 	 Project Charter Financials Business Strategic Plan Ghant Chart
Practical Problem	Measure	 Describe the total process in an effort to identify response(s) & how to measure those identified Determine acceptable performance criteria Gather data on current process 	 Process Map C&E Matrix C&E Diagram MSA Value Stream Map, Current State
Statistical Problem	Analyze	 Assess current data & establish a baseline performance Confirm relationship between inputs & outputs Begin identification of root causes for issue 	 Failure Modes & Effects Analysis Multi-Vari Studies Screening DOE's Control Charts Setup Reduction
Statistical Solution	Improve	 Implement process controls Optimize the process Multiple iterations may be needed 	 DOE, Characterization Studies Value Stream Map, Future State Cell Design Regression
Practical Solution	Control	 Monitor process & implemented improvements Determine capability Document effort & results 	 Optimization Studies Control Plan 5S Kanban SPC / Capability Studies

Your Report

Expected report information

- Title Page
- Table of Contents
- Executive Summary
- Introduction
- Problem/Objective
- Methodology
- Results
- Recommendations
- Conclusions
- Appendix

Next Week

- Mr. William Grunert information on:
 - Written report
 - Oral report